

ROAD FUND FOCUS

A PUBLICATION ON ROAD
MAINTENANCE FINANCING



—
**THIRD EDITION
FEBRUARY 2022 - APRIL 2022**



MESSAGE FROM THE EXECUTIVE DIRECTOR

Welcome to our Third Newsletter issue!

A lot is happening in the road Sub-sector as the economy embarks on its COVID-19 recovery. We continue to engage everyone to be involved in improving the road user experience, whether it is road safety awareness or partnerships to help address crucial Road Fund issues.

Our 2021 Road User Satisfaction Survey (RUSS) Report is out. Survey findings are critical to all Road agencies that plan for the road network. The survey is national and not just done on Kampala roads, RUSS went to all regions of Uganda. Uganda Road Fund continues to invest in Capacity for Designated Agencies to successfully implement road maintenance projects and improve their time reporting. We have given out over 39 computers to Designated Agencies as part of our technical support.

We have also released UGX 41.2 bn to road fund Designated Agencies for maintenance of public roads in Q4 FY 2021/22 (April-June 2022). Funds will go towards the removal of bottlenecks, especially drainage improvement works targeted at keeping the road network motorable throughout the year

A handwritten signature in black ink, reading "Dr. Eng Andrew Naimanye". The signature is stylized and fluid.

Dr Eng Andrew Naimanye,
Executive Director.

BACKGROUND

The Uganda Road Fund (URF) was established in 2008 by an Act of Parliament (URF Act, 2008). Its purpose is to finance routine and periodic maintenance of public roads in the country. It started operations in January 2010. The Fund derives its mandate from section 6 of the URF Act 2008. URF has a mandate to provide adequate and stable financing to maintain the 80,000km public roads in Uganda, principally from road user charges (RUCs).

VISION

To provide Adequate, Reliable, Timely and Sustainable financing for road maintenance for a safe and efficient network.

MISSION

To provide effective and sustainable financing of maintenance for public roads, build partnerships with stakeholders and serve with integrity

CORE VALUES

- Prudence
- Transparency
- Integrity
- Value

MANDATE

To Collect Road User Charges (RUCs) and manage the funds so collected to finance road maintenance programmes.



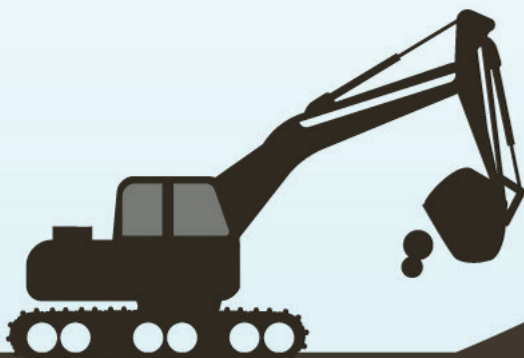
ROAD SUB-SECTOR BY THE NUMBERS



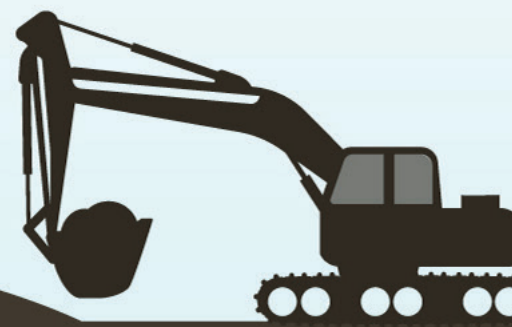
Road transport is the most dominant mode, carrying **96.5% and 95%** of freight cargo and passenger traffic.



The total national paved road network has increased by **41%** from **3,800** kilometres in 2016 to **5,400** kilometres today. (Budget Speech for Financial Year 2021/22)



01



02

UGX 5.1 trillion has been allocated in the budget for the development of the integrated transport infrastructure and related services in FY 2021/2022. Out of this, Shs. **487.4 billion** is for road maintenance, and **Shs.135.9 billion** is for community roads improvement. (Budget Speech for Financial Year 2021/22)



Our Current Designated Agencies

- 135 districts
- 31 municipals
- 10 cities
- KCCA
- UNRA

03

04





TOKEN OF APPRECIATION

UNRA Board Chairperson Hon. Fred Jachan Omach(2nd L) and UNRA ED, Mrs Allen.C.Kagina receive a present from URF Board Chair, Simon Madraru and URF ED, Dr Eng Andrew Naimanye after a Joint Board meeting on February 22, 2022.

URF RELEASES EMERGENCY FUNDING FOR A BRIDGE IN RUBANDA

The Construction of a bridge that connects Bufundi and Butanda Sub-county near the Rwanda border was launched in March by the District Roads Committee Chairperson Hon. Kamuntu Moses. The Project under our emergency funding will ensure a reliable road network.



ANOTHER FRUITFUL PARTNER ENGAGEMENT.

URF hosts World Bank Team.

On Wednesday, March 30, 2022, URF hosted a team from World Bank led by the Country Manager-Uganda, Mukami Kariuki at the PPDA-URF Towers in Nakasero. The team discussed areas of support for the Road Fund. This followed

an earlier meeting to discuss support for DUCAR program and the Road maintenance policy at the Ministry of Works Offices. World Bank is one of the key development partners in road maintenance.



FINANCE COMMITTEE VISITS PPDA-URF TOWERS.



The Parliament Finance Committee visited the PPDA-URF Towers on February 22, 2022. The Chairperson of the Parliament committee on Finance, Hon. Keefa Kiwanuka promised to support both PPDA and URF to deliver on their mandates. He also thanked the management of both agencies for improving staff welfare through the enhanced and spacious working space.





THE FUND RELEASED USHS 41.2 BN TO ROAD FUND DESIGNATED AGENCIES FOR MAINTENANCE OF PUBLIC ROADS

We released UGX 41.2 bn to Designated Agencies for maintenance of public roads in Q4 FY 2021/22 (April-June 2022). The Accounting Officers of Road Fund Designated Agencies, District Roads Committee members, the public, and road users

are hereby notified that the Fund Management Board in line with Section 14 of the Uganda Road Fund Act 2008 has authorized the release of UGX 41.2 bn.

The UGX 41.2 bn fund release breakdown



Road transport remains the most dominant mode of transport in Uganda at 99%. And as such; a well-maintained road network remains a key determinant of flourishing trade and easier access to social services. It is for this reason that The Fund ensures public road maintenance funds are predictable, adequate and efficiently utilized. Since January 2010, URF has to date disbursed over UGX 5 trillion to Designated Agencies for the maintenance of public roads. Uganda Road

Fund fulfils its mandate by financing annual road maintenance programmes of these agencies and tracking their performance on agreed indicators. The Fund has the role of allocating road maintenance funds for annual road maintenance programmes of designated agencies. Designated Agencies are responsible for implementing road maintenance programmes as stipulated in their annual work plans.






RELEASE OF USHS 41.2 BN TO ROAD FUND DESIGNATED AGENCIES FOR MAINTENANCE OF PUBLIC ROADS IN QUARTER 4 FY 2021/22 (April-June 2022)

- TO: (A) The Accounting Officers of Uganda Road Fund Designated Agencies:
1. Uganda National Roads Authority (UNRA)
 2. Kampala Capital City Authority (KCCA)
 3. All Local Governments (Cities, Municipalities, Districts and Town Councils)
- (B) District Road Committees (DRCs)
- (C) All Public Road Users

The Accounting Officers of Road Fund designated agencies, DRC members and all public road users are hereby notified that the Fund Management Board in line with Section 14 of the Uganda Road Fund Act 2008 has authorized the release of UGX 41.2 bn for Routine and Periodic Maintenance of public roads in Quarter 4 FY 2021/22 (April-June 2022)

Details of the Quarter4 release for FY2021/22 funds allocation for maintenance of public roads can be accessed by scanning the QR Codes below and following the link using 'Smart phones' or by visiting the Road Fund website: www.roadfund.ug

DETAILS OF Q4FY 2021/22 RELEASE TO URF DESIGNATED AGENCIES

UNRA	KCCA	Districts, Cities, Municipalities & Community Access Roads
		
UGX 30.1	UGX 2 bn	UGX 9.1 bn
Scan Codes Above for Pdf Files		

Road Fund Toll Free Line: 800-220-747



Dr. Eng. Andrew G. Naimanye (MBA)
EXECUTIVE DIRECTOR / SECRETARY TO BOARD
ACCOUNTING OFFICER

RELEASE OF THE ROAD USER SATISFACTION SURVEY REPORT

The percentage of satisfied road users in 2021 was the 3rd highest since the survey's inauguration in 2012.

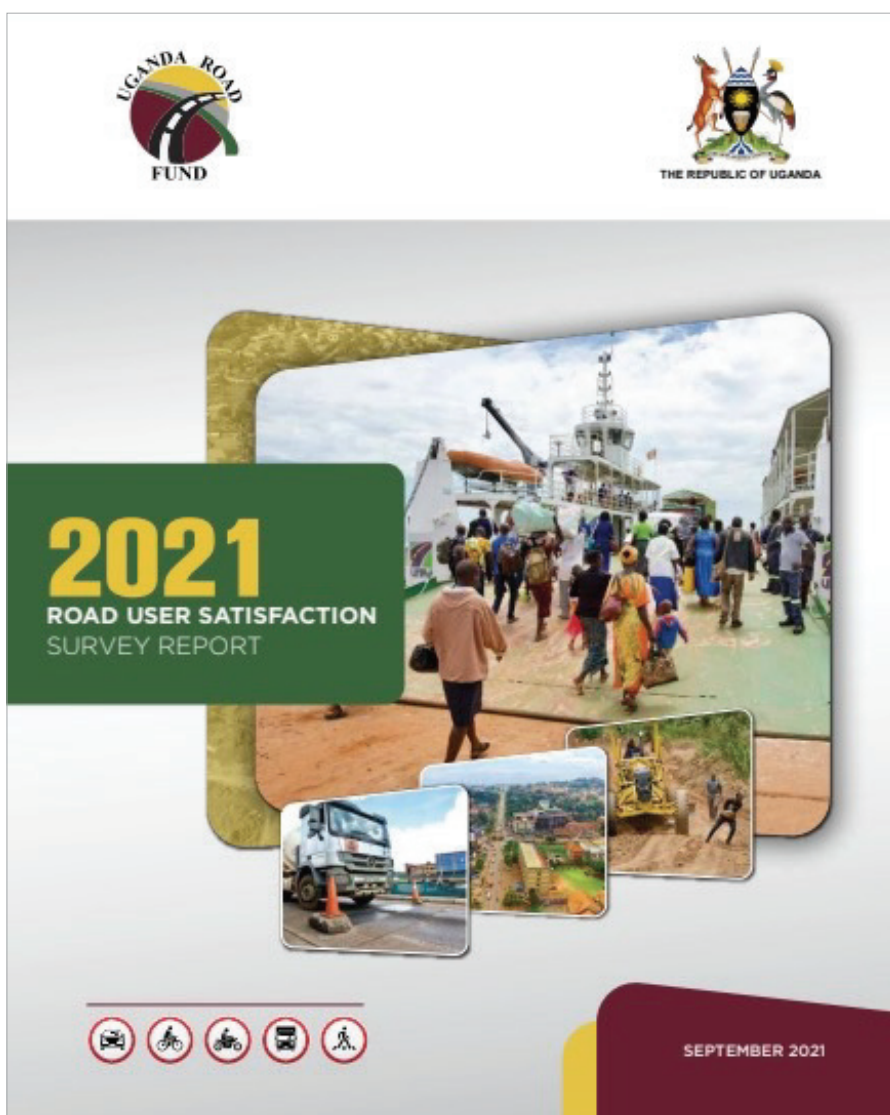
The 2021 Road User Satisfaction Survey Report is now public. Uganda Road Fund (URF) launched a countrywide survey to seek views of road users on the status of roads in the country on March 23, 2021. The Survey which was funded fully by the Government of Uganda highlights road users' perceptions about the road network as a basis to inform road agencies on areas that need improvement in order to improve user experiences on Uganda's roads.

The 2021 Road User Satisfaction Survey is the eighth such survey in Uganda and the fourth to be undertaken by Uganda Road Fund. The survey is in-line with the objectives of the Uganda National Transport Master Plan (2008 – 2023) by providing a simple feedback mechanism to road service providers.

Uganda Road Fund conducted the 2021 Road User Satisfaction Survey among 2,797 respondents drawn from 7 road user groups, namely pedestrians, passengers; cyclists; motorcyclists; motorcar drivers; taxi/bus drivers; and truck drivers on both paved and unpaved roads spread across the different regions of the country. Respondents had an overall response

rate of 99.9%.

The overall RUSS objective is to provide an outcome accountability mechanism and associated monitoring system through which road users can provide feedback to providers of services in the road sector and other key stakeholders.



Key topics covered by the survey included:

1. Satisfaction with Uganda's roads;
2. Road Safety;
3. Satisfaction with road agencies;
4. Membership to Road User Associations;
5. Opinions on cross-cutting issues in the sector;
6. Adherence to driving requirements.

Key highlights of The Road User Satisfaction Survey Report

ROAD USER EXPERIENCE

- Reasons for improved road user experience
Road users who reported an improvement in their road user experience attributed the improvement mostly to better road maintenance and rehabilitation works which accounted for 54% of the reasons for improved road user experience.
- Perceptions among road users about the Central Government's commitment towards improving the road network and reducing road accidents were positive with over 90% of the respondents agreeing with the statement that "The Government is committed to improving the road network" and 79% of the respondents agreeing that "The Government is committed to reducing accidents on the roads"

ROAD SAFETY

- Over half of the road users felt safe on Uganda's roads in 2021. Overall, 51% of the respondents said they felt safe while travelling on Uganda's roads in 2021.
- National roads had the highest percentage of road users who felt safe (52%) compared to DUCAR (40%) and KCCA (39%)

DRIVING PERMITS

- Overall, ownership of valid driving permits was at 67% of all the drivers and motorcyclists in-



terviewed.

- Only 46% of the drivers interviewed had undergone training by a licensed driving school or certified driving instructor. The rest of the drivers were either self-taught (24%) or taught by a colleague, friend, or relative who wasn't a licensed instructor (30%).

PPDA-URF STAFF GYM WAS LAUNCHED TO PROMOTE HEALTHY LIFESTYLES.

Wellness is good at work for productivity.



Uganda Road fund and PPDA launched a joint staff Gym on March 25, 2022. The gym that is only open to URF and PPDA staff is on the Mezzanine floor of PPDA-URF Towers. The gym is meant to enhance team building, the well-being of staff, and productivity. Staff that exercises together are more engaging and productive. Other facilities on the PPDA-URF Towers include a parking lot, cafeteria, Daycare center, gymnasium, conference hall, general reception, and lobby. The modern state-of-the-art office complex at Plot 39 Nakasero Road, Kampala, was jointly developed by Uganda Road Fund and PPDA.

URF GETS RECOGNISED

Uganda Road Fund received an award of appreciation for efforts towards supporting the engineering profession in Uganda during the World Engineers Day celebrations on March 4. URF believes only professional engineers can ensure a quality well-maintained road network for the future. URF employs over 5 registered Engineers and has a long working relationship with The Engineers Registration Board (ERB) which is a statutory body mandated to regulate and control engineering practice in Uganda.





ANOTHER FRUITFUL STAKEHOLDER ENGAGEMENT

URF and UNRA Joint Board meeting

URF and UNRA held a joint Board meeting on February 22, 2022, at the PPDA-URF Towers in Nakasero. They discussed funding, ferries, cooperation, capacity building of Designated Agencies, and sustainable road maintenance. After the meeting, there was also a guided tour of the PPDA-URF Towers.



URF ED HOSTS THE EXECUTIVE CHAIRMAN AND EXECUTIVE DIRECTOR OF OTESA CIVIL ENGINEERING NAMIBIA

Uganda Road Fund ED, Dr. Eng Andrew Naimanye hosted the Executive Chairman and Executive Director of OTESA Civil engineering Namibia at PPDA-URF Towers on April 7, 2022. The meeting discussed areas of possible partnership.

URF APPOINTMENTS

FAITH K KATAREKWA: THE NEW CORPORATE COMMUNICATIONS OFFICER.

Faith is a highly motivated and results-orientated officer, who has accumulated experience in public relations, marketing, and branding, publishing, finance management, in both competitive profit-making environments and Government Institutions spanning the last 8 years. Faith's new role started on April 4, 2022. Before joining URF, Faith worked as a Country Manager for Fountain Publishers Ltd in Rwanda. Her new role at URF involves managing internal and external communications of the Fund in line with URF's Corporate Business Plan, stakeholder engagement, and handling inquiries from the public. Faith joined Uganda Road Fund (URF) in 2019 as a Survey Administrator in charge of the Road User Satisfaction Survey (RUSS). She holds a Master's degree in Business Administration (Leadership and Organizational



Development Option) from Oklahoma Christian University in the USA and a Bachelor's degree in Business Statistics from Makerere University.

MEET ENGINEER KIBUUKA GILBERT, THE NEW RISK COMPLIANCE OFFICER AT THE FUND.

Eng. Kibuuka Gilbert joined Uganda Road Fund on 4th April 2022 as a Risk Compliance Officer. His role involves risk profiling of Road Maintenance Projects and Force Account activities under designated agencies, developing and updating the risk register at the secretariat and in Designated Agencies. Prior to joining URF, Gilbert was working with UNRA as a

Road Maintenance Engineer.

Eng. Kibuuka Gilbert is a Corporate Member of the Uganda Institution of Professional Engineers (Reg. No. PE 1411) and a Registered Engineer with Engineer's Registration Board (Reg. No. 1300) Gilbert likes traveling, weight lifting, and listening to music.



MEET THE NEW PROGRAMME OFFICER – DISTRICT AND URBAN ROADS

Kigozi moved from Internal Audit Department to Programming Department as the new Programme Officer – District and Urban Roads effective April 2022.

Kigozi is a dynamic registered Civil Engineer and certified Project Management Professional. He has a B.Sc. in Civil Engineering from Makerere University, an M.Sc. in Civil Engineering and Construction Management from Heriot-Watt University, and a Master's in Chemical Engineering Technology from the University of Johannesburg, in South Africa.



Engineer Kigozi brings on board over 12 years of experience in public infrastructure projects planning, and development in the roads sub-sector Sector.

Kigozi has over twelve (12) years' postgraduate experience in public infrastructure project development, implementation control, and management, seven (7) of which are in the roads sub-sector in Uganda.

Kigozi who joined URF on 1st July 2015 is passionate about environmental sustainability, inclusion, and mentoring. He enjoys watching Formula 1 racing and soccer when not at work.

MARIAM NAMUKASA IS THE NEW SYSTEMS ADMINISTRATOR

Mariam Namukasa is the new Systems Administrator at Uganda Road Fund, effective May 2, 2022. Her role involves maintaining and ensuring proper use of the Fund's Information Technology resources, implementation, and maintenance of appropriate, effective, and efficient information systems, in accordance with URF's Corporate Strategic Objectives and core business requirements.

Mariam has a Bachelor's Degree in Information Technology from Makerere University and a Master's in computing, majoring in Information Systems, from Uganda Technology and Management University. Mariam also has a Master's Degree in Business Administration, majoring in Management, from Uganda Martyrs University. She is passionate about reading and continuous learning in various fields.



ENG. OWORI W. MILWEN IS THE NEW MONITORING & EVALUATION OFFICER.

Eng. Owori W. Milwen brings on board over 12 years of expertise in public infrastructure design, construction supervision, and Project Management.

Eng. Owori W. Milwen joined Uganda Road Fund in April 2022 as a Monitoring & Evaluation Officer. Prior to joining URF, Milwen was working with UNRA attached to Moroto-Lokitanyala Road Project.

Eng. Owori is a Civil Engineer and Project Management professional with a BSc. In Civil, PGD Project Management, and an M.Sc. in Construction Management. He has vast knowledge in the road sector, with a range of road projects successfully executed and completed.

Eng. Owori W. Milwen is a registered Engineer with the Engineers' Registration Board (Reg. No. 1462) and a Corporate Member of the Uganda Institution of Professional Engineers (UIPE), Reg. No. PE 1590.



MABUMBO HAMIDAH: IS THE NEW EXECUTIVE ASSISTANT TO THE EXECUTIVE DIRECTOR.

Hamida is devoted, flexible, honest, and reliable with a vision to diligently work to achieve the organizational objectives, goals, mission, and vision using her competence in work. Hamidah joined URF in June 2017 as a graduate internee in charge of records in the corporate services department. She holds a bachelor's degree in Human Resource Management from Islamic University in Uganda (IUIU). She became the Executive Assistant to the ED on 2nd April 2022.



Eng. Ronnie Namugera (Middle), Manager Policy and strategy, URF received an Award on behalf of Uganda Road Fund from Minister of Works and Transport General Katumba Wamala during the World Engineering Day celebrations.

UGANDA ROAD FUND SHINES AT THE WORLD ENGINEERING DAY CELEBRATIONS.

URF is championing the professionalism of the engineering practice

Uganda Road Fund participated in the World Engineering Day celebrations in Uganda organized by Engineers Registration Board Uganda on March 4, 2022. The day, marked under the theme “Build Back Wiser - Engineering the future” was graced by several Engineers from around the World. URF had an exhibition stall to showcase what the Fund does. The Engineers Registration Board (ERB) is a statutory body mandated to regulate and control engineering practices in Uganda.



ICT INVESTMENT: WE ARE EQUIPPING DUCAR DESIGNATED AGENCIES TO BE MORE EFFECTIVE WHEN IMPLEMENTING ROAD MAINTENANCE PROGRAMMES.





The Uganda Road Fund (URF) undertook a capacity needs assessment of DUCAR Agencies between April and May 2016 to identify capacity gaps hindering the effective implementation of road maintenance programmes on the DUCAR network. This needs assessment gave birth to a URF capacity-building project, involving training users and setting up a Technical Support Unit(TSU). The main purpose of the project is to raise the institutional, organizational, managerial,

and technical capacity of the targeted agencies, so that they may make more effective and efficient use of monies allocated to them by the URF for routine and periodic maintenance of roads.

In March 2020, URF signed two contracts with ASHOK Consult Ltd and COWI Limited (now ICS Ltd.) to undertake consultancy services for the establishment of a Technical Support Unit (TSU) in DUCAR agencies of Local Governments and Municipalities in Central, Western, Eastern, Northern North East, North West, and South Western regions of Uganda with the aim of strengthening the capacity of designated agencies (DAs) responsible for the upkeep of district, urban and community access roads.

TSU's objective is to encourage the adoption and use of documented procedures for key management and technical processes through the provision of computers and printers. To date, 50 computers and 25 printers have been procured through the TSU project and are being allocated to designated agencies under the programme. The Computers will go a long way in improving Designated Agencies' capacity to plan, program, implement, monitor, report, and evaluate force account works, manage contracts and undertake equipment maintenance.

"We urge all beneficiary Designated Agencies to use these computers to improve their capacity to plan, program, manage road maintenance activities including Equipment management, and also to prepare quality reports and submit timely accountabilities." Ongom Justine, URF program Officer-UNRA/KCCA.

A CHAT WITH STAFF

MEET JOSEPH GEORGE ETIANG, MANAGER OF INTERNAL AUDIT.

When did you join URF?

I joined URF on 1st March 2010.

What is your view on the planned merger of Government Agencies?

The proposal is risky because a thorough study has not been done on its benefits and costs. It also does not address the intended purpose of streamlining Government agencies holistically. For the case of URF, the proposal to merge it was self-defeating because the mandate of the Government to finance and maintain public roads cannot be avoided.

What do you like about URF?

The work environment is very conducive for me.

With the new office premises that have a free staff gym facility. There is support from the Board to do my Work. Finally, management and staff issues are getting better.

What do you hate about URF?

There is nothing specific I hate about the Fund.

What do you cherish most in life?

My family.

How can management improve?

Management should organize frequent engagements with all staff.

What is your life motto?

Living a legacy afterlife.

What is your Favorite food?

Beans served with Rice or any starch food.



What are your hobbies?

I enjoy farming; working out especially jogging and spinning; and driving long distances.

MEET GILLIAN KWOSHABA ATWINE, PROCUREMENT AND DISPOSAL UNIT ASSISTANT.

When did you join URF?

I joined URF on 1st September 2020.

What is your view on the planned merger of Government Agencies?

Merging Government agencies is very risky. It's not well planned as many individuals will lose jobs and become redundant and hence a nuisance to the community.

What do you like about URF?

The work environment is very conducive for me. It's even much better with our new offices. URF is like a family to me.

What do you hate about URF?

I hate the fact that every Final Year, there is reduced funding of roads, yet our roads need more of maintenance funds to be legit.



What do you cherish most in life?

The Lord God Almighty and My family.

How can management improve?

There should be morning devotions or a monthly prayer day session. God is all in all.

What is your life motto?

Jesus never fails.

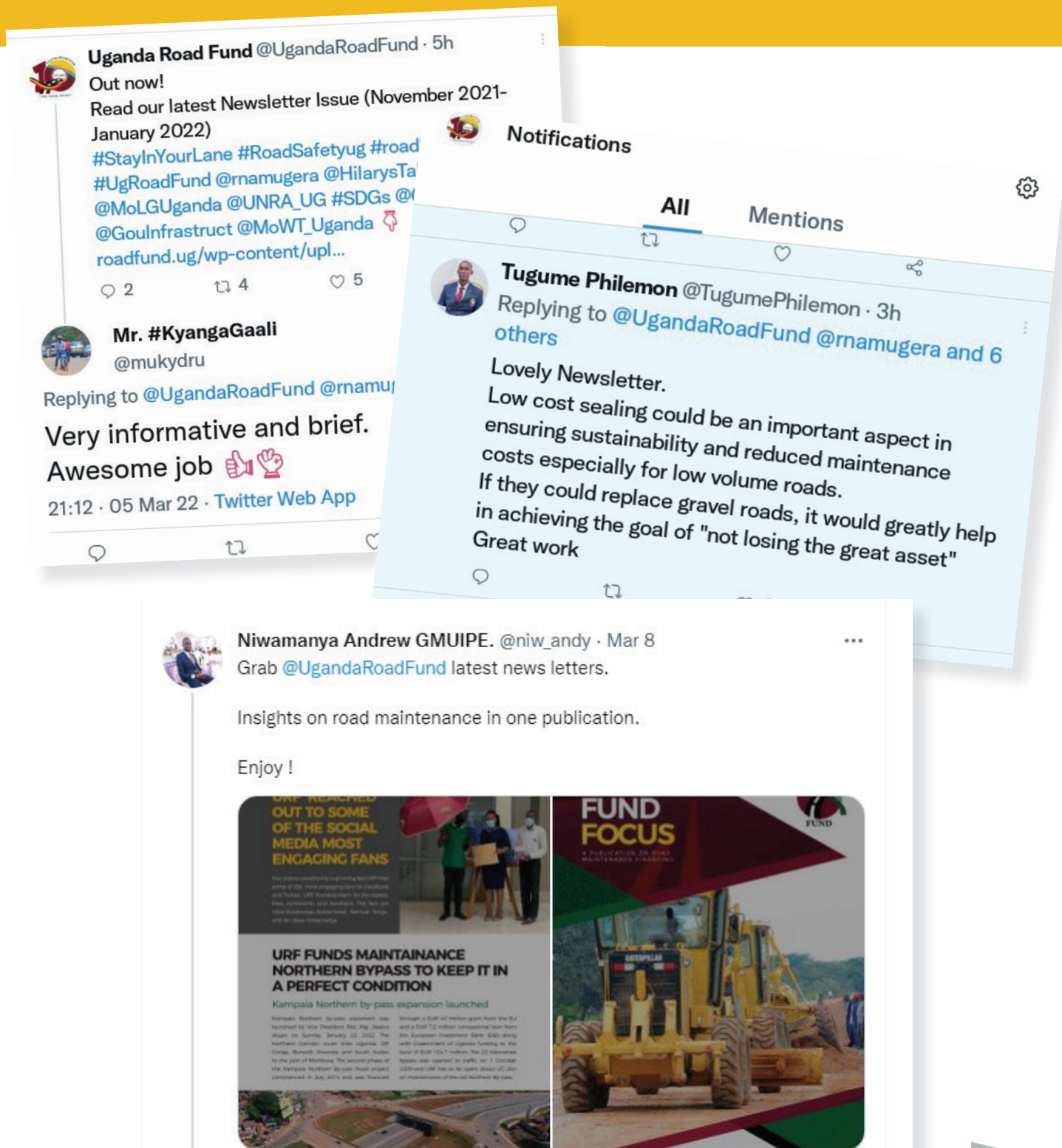
What is your Favorite food?

Matooke, Pumpkin, Karo and Eshabwe.

What are your hobbies?

I enjoy reading the Bible, serving the Lord and Baking.

How Our second Newsletter was received...





LOCATION

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